United States Joint Forces Command
Joint Experimentation Directorate

-- Fact Sheet --

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Adaptive Joint Command and Control (AJC2)

What is AJC2 and why do we need it?

Taking advantage of improvements in information technology, AJC2 will use networks that include every part of the force, the involved Departments and Agencies of our Government, and the key non-government organizations. Used before, during and after the crisis for training, planning, and communication, these networks will enable collaboration, habitual relationships, and sharing of situational understanding to make possible greater coherence and more rapid and effective execution. Designing the joint command & control system for flexibility, the C2 approach to any mission will be fit to the commander's line of atack.

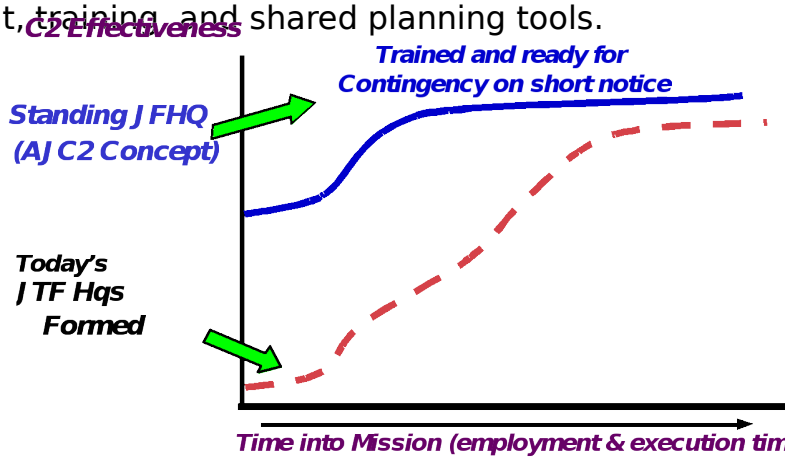
How will AJC2 change the way we do business?

The foundation for improved C2 will be a *Standing Joint Command and Control Element* of about 55 people in each Joint Force Theater Commander's (CINC's) headquarters. The C2 element will have the equipment, training and authority to become a backbone around which a Joint Task Force (JTF) Commander's staff, when stood up, will operate. Rapidly deployable, an augmented C2 element will be capable of operating alone, operating with another larger headquarters, or operating with the CINC's staff, depending on who is assigned as the JTF Commander. The C2 element will use ONA to plan operations. It will have strong collaborative relationships with the Inter-agency Group and with other Nations' militaries. The challenges of dissimilar policy, training, technology, doctrine, and language will be mitigated by peacetime engagement, training, and shared planning tools.

What are the advantages of a Standing C2 element?

RDO requires more responsive and coherent advanced planning and quicker use of capabilities than can be accomplished by ad hoc stand up of a JTF headquarters.

Currently, when a JTF is established, the crisis often has already involved or is close to involving combat operations or overt hostile action by the adversary. As crisis management passes from the CINC to a JTF Commander, the coherency of plans and in-process actions may be lost. The new JTF commander must establish situational awareness, create a team, and establish unpracticed processes with a new team. At the most critical time of a crisis, when small actions can make large differences in the outcome, C2 is in danger of being the most dysfunctional.


C2 Effectiveness
Trained and ready for Contingency on short notice
Standing JFHQ (AJC2 Concept)
Today's JTF Hqs Formed
Time into Mission (employment & execution tim

Fact sheet continued: AJC2

The Standing Joint Command and Control Element (SJC2E) addresses these issues. Under the daily control of a dedicated general officer, this element is assigned to the Theater CINC and is embedded in the CINC's staff. When the contingency requires the establishment of a JTF, the C2 element, including the general or flag officer, becomes the backbone of the joint task force command structure.

Before the crisis the SJC2E will have practiced those processes critical to crisis management and JTF execution. They will be prepared to respond with full situational awareness, practiced teamwork, and embedded collaborative processes and tools

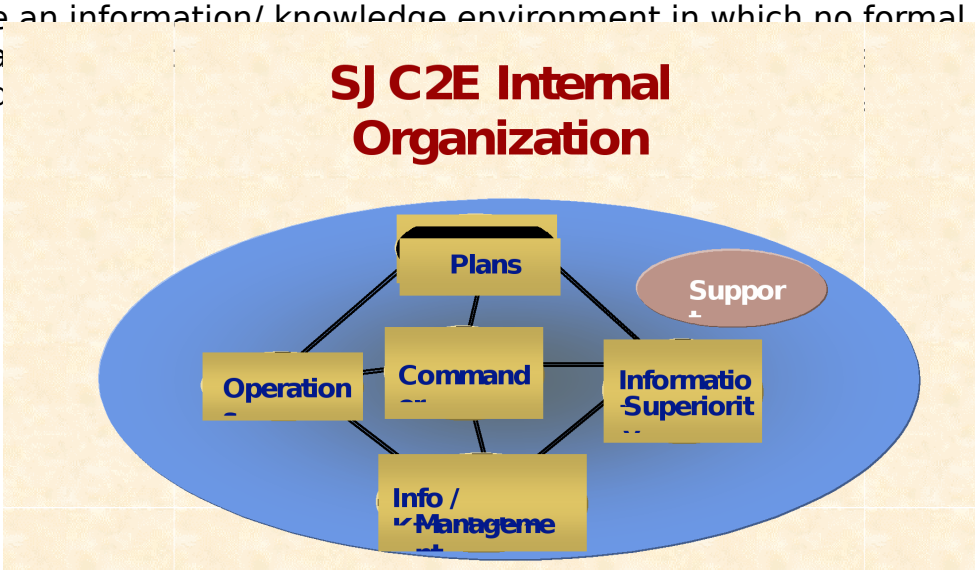
The SJC2E design provides several key advantages:

- ✓ Possesses pre-crisis knowledge and understanding
- ✓ A high performance, well-trained team that understands the C2 processes and tools
- ✓ Habitual relationships formed with CINC's staff, subordinate commanders, and interagency and multinational participants.

The SJC2E would maintain important "reach-back" links to U.S. strategic planning and intelligence organizations, and other non-DoD agencies.

How is the SJC2E organized?

The SJC2E uses collaborative teams--plans, operations, information management, and information superiority-- organized to support the development of pre-crisis contingency plans supported by ONA. These teams work inside an information/ knowledge environment in which no formal or informal ba will be augmented tion "plugs" as



Five supporting teams working inside an Information Environment